

SLAM ECONOMICS

The Vision

The new State Library, Archives and Museum [SLAM] building develops a state-of-the-art facility that collects and manages the care of objects and documents representing the peoples and history of Alaska and telling their story in their voices. Our institution enhances access to primary resource materials for students, lifelong learners and researchers with:

- Expanded physical access through exhibition and more efficient collection storage
- Increased digital access through digitization and electronic dissemination
- Continued development of professional skills and opportunities for the development of Libraries, Archives and Museums in Alaska

The Obligation

The agency that is responsible for the safe keeping of the state's archives and collections is equally careful about the way the project is perceived and the way the project delivers the services. Being cost-conscious and making decisions that add value have been the centerpiece and spirit behind the design and the services delivered to date for the SLAM project. For example:

- Project Design savings to date through collaborative building program efficiencies: \$6.6 million
- Administrative savings through effective design and construction management: \$3.2 million
- Building contractor services negotiated savings: \$5.0 million
- Operational economies such as
 - Significant increase in operational space while maintaining staff at current level and reducing operating costs
 - Triple collection storage and double public exhibition space for museum
 - Approximately double storage space for Historical Collections and Archives
 - Classroom, multipurpose room, free exhibit space and public gathering places

The Deliverables

In the project cost plan all of the risk of sequencing the construction activities is held by the entity most able to manage that risk – the construction contractor. If full funding was not realized within the proposed schedule, the construction contract would have needed to be re-negotiated / re-priced with the risk of the sequencing then shifting to the owner through the re-scoping of the project. This would have resulted in additional costs and in more

project complications. Most significantly, the owner would have been required to manipulate building and program design to make scope adjustments within a different project cost plan. This scenario was largely avoided through consistent, cooperative, and clear communications between the project team, Governor's office and Legislature.

Full funding for SLAM has been gradual but steady and has moved the project through land purchase, design, construction start-up in January of 2013 and scheduled project completion in May of 2016.

- \$1.5 million Land Purchase 2002 – **completed**
- \$1.4 million Pre-Planning 2006 – **completed**
- \$7.5 million Architectural Design 2008 – **completed 2012**
- \$18.5 million Construction General Obligation Bond 2010 – **in use**
- \$5 million FY12 Legislative Budget for Design / Development - **completed**
- \$20.0 million FY13 Governor's Budget – **in use**
- \$29.0 million FY13 Legislative Budget – **in use**
- \$20.0 million FY14 Governor's Budget - **appropriated**
- \$37.5 million FY14 Legislative Budget - **appropriated**